Weekly commentary

BlackRock.

June 23, 2025

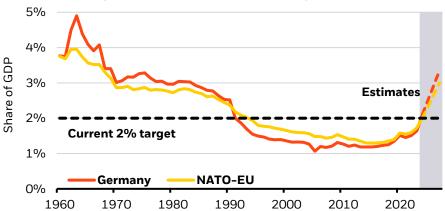
Geopolitical rifts drive defense theme

- The geopolitical fragmentation mega force is evolving, with a big focus now on rising defense spending. We refine our preferences across regions and sectors.
- Oil prices steadied after their surge on the Israel-Iran conflict. U.S. bond yields were little changed after the Fed signaled it was eyeing the impact of tariffs.
- We watch the U.S. PCE data for signs of tariff impacts, so far limited in major data. Solid wage growth is keeping core inflation above the Fed's 2% target.

Geopolitical fragmentation has deepened in the past decade through shocks like the pandemic, Russia's invasion of Ukraine, fresh conflict in the Middle East and rising trade tensions. A shifting U.S. security posture has accelerated this trend, pushing up defense spending in the EU and Asia – with this week's NATO Summit set to lift Europe's further. As the geopolitical <u>mega force</u> evolves, we take an active approach to the theme and get granular across regions and defense exposures.

Stepping up spending

Defense spending as a share of GDP, historic and projected, 1960-2027



Forward looking estimates may not come to pass. Source: BlackRock Investment Institute, NATO, World Bank, European Commission, July 2025. Note: The solid lines show the defense spending as a share of GDP for Germany and European NATO countries. The dotted lines assume current plans to boost defense spending are realized.

Geopolitical fragmentation and economic competition – a mega force, or big structural shift we've long tracked – is rapidly evolving across multiple fronts. First: the emergence of geopolitical blocs, evidenced by different views on the Ukraine war and alignments with the U.S. and China. Second: competition between those blocs, most evident in the U.S.-China Al race. Third: the rewiring of supply chains to build resilience and support national security. Together, these dynamics are deepening geopolitical fragmentation and sparking investment in defense globally. After undershooting for decades, defense spending in Europe has now hit its target of 2% of GDP and is set to rise further. See the chart. Many NATO members are expected to agree to up spending to 5% of GDP after this week's NATO Summit in The Hague, with an expected 3.5% for defense and 1.5% for defense infrastructure.



Jean Boivin
Head – BlackRock
Investment Institute



Wei Li Global Chief Investment Strategist – BlackRock Investment Institute



Catherine Kress
Head of Geopolitical
Research & Strategy –
BlackRock Investment
Institute



Simon Wan

Portfolio Manager –

BlackRock Multi-Asset

Strategies and Solutions

Visit BlackRock Investment Institute for insights on the global economy, markets and geopolitics.

BlackRock Investment Institute Another mega force overlaps with these dynamics: artificial intelligence. Tech supremacy has become a national security priority — particularly for the U.S. and China, where Al leadership is seen as critical to both economic advantage and military superiority. Al is expected to revolutionize how militaries around the world organize and operate. Take the use of drones in Ukraine and the Middle East, for example. We think investors can benefit from exposure to defense, meaning companies and industries directly or indirectly involved in products, services or capabilities supporting a country's defense infrastructure. Such exposures can be a source of portfolio resilience, in our view, especially in periods of heightened geopolitical volatility.

Yet we're selective about which geographies and sectors we prefer to express the defense theme. Across regions, we eye opportunities in Europe as defense and infrastructure investment ramps up. Yet we stay selective for now given the over 60% surge in its aerospace and defense sector this year, according to LSEG data. Defense stocks in Japan and Korea look more attractive, in our view. We also favor the U.S.: it spends more than double on defense than Europe, <u>SIPRI data</u> shows. And it is home to the most advanced defense and defense tech firms. Many countries source key systems — especially air and missile defense — from U.S. suppliers. Among sectors, we see opportunities in defense tech. That includes not just Al and software companies, but also IT services and hardware like semiconductors that enable advanced technologies. We think many private companies in defense tech could launch initial public offerings (IPO) in coming years, allowing investors to tap this theme through public markets. We also like space tech, which we think could benefit as strategic competition intensifies.

In private markets, we see both near- and long-term opportunity, especially in infrastructure. Private markets are well suited for the capital-intensive, long-term nature of defense and infrastructure projects. Private markets can also fill in the gaps created by constraints on public funding that make it more difficult to get large infrastructure projects over the line without external funding. That is especially the case as worries about government debt and fiscal deficits mount.

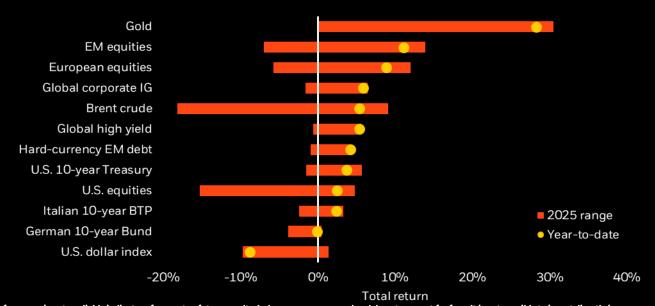
Bottom line: Growing geopolitical fragmentation and strategic competition in Al are reinforcing the global focus on national security and resilience – creating opportunities in defense. But as both mega forces evolve, they call for a selective approach.

Market backdrop

Oil prices added to gains to be up about 10% to near \$75 a barrel since June 12 on concerns about potential energy supply disruptions as the conflict between Israel and Iran persisted. Stocks moved sideways, with the S&P 500 ticking down. U.S. 10-year Treasury yields were also mostly steady near 4.40%. The Federal Reserve kept policy rates unchanged, as expected. We still see a tight labor market and the eventual impact of tariffs limiting the Fed's scope to cut rates.

Assets in review

Selected asset performance, year-to-date return and range



Past performance is not a reliable indicator of current or future results. Indexes are unmanaged and do not account for fees. It is not possible to invest directly in an index. Sources: BlackRock Investment Institute, with data from LSEG Datastream as of June 19, 2025. Notes: The two ends of the bars show the lowest and highest returns at any point year to date, and the dots represent current year-to-date returns. Emerging market (EM), high yield and global corporate investment grade (IG) returns are denominated in U.S. dollars, and the rest in local currencies. Indexes or prices used are: spot Brent crude, ICE U.S. Dollar Index (DXY), spot gold, MSCI Emerging Markets Index, MSCI Europe Index, LSEG Datastream 10-year benchmark government bond index (U.S., Germany and Italy), Bank of America Merrill Lynch Global High Yield Index, J.P. Morgan EMBI Index, Bank of America Merrill Lynch Global Broad Corporate Index and MSCI USA Index.

Week ahead

June 23 Global flash PMI June 27 U.S. PCE; Japan unemployment

June 26 U.S. durable goods

We watch U.S. PCE data for signs of tariffs feeding through to consumer prices. Inflation data has been noisy since the pandemic, with big month-to-month swings making it difficult to draw conclusions. Wage growth has remained elevated, likely preventing inflation from settling at the Federal Reserve's 2% target. We also watch early surveys for June activity to gauge how tariffs are impacting global manufacturing sentiment.

Big calls

Our highest conviction views on six- to 12-month (tactical) and over five-year (strategic) horizons, June 2025

Tactical	Reasons		
U.S. equities	Policy uncertainty and supply disruptions are weighing on near-term growth, raising the recontraction. Yet we think U.S. equities will regain global leadership as the Al theme keeps providing near-term earnings support and could drive productivity in the long term.		
Japanese equities	We are overweight. Ongoing shareholder-friendly corporate reforms remain a positive. We prefer unhedged exposures given the yen's potential strength during bouts of market stress.		
Selective in fixed income	Persistent deficits and sticky inflation in the U.S. make us underweight long-term U.S. Treasuries. We also prefer European credit – both investment grade and high yield – over the U.S. on more attractive spreads.		
Strategic	Reasons		
Infrastructure equity and private credit	We see opportunities in infrastructure equity due to attractive relative valuations and mega forces. We think private credit will earn lending share as banks retreat – and at attractive returns.		
	We see opportunities in infrastructure equity due to attractive relative valuations and mega		

Note: Views are from a U.S. dollar perspective, June 2025. This material represents an assessment of the market environment at a specific time and is not intended to be a forecast of future events or a guarantee of future results. This information should not be relied upon by the reader as research or investment advice regarding any particular funds, strategy or security.

Tracking five mega forces

Mega forces are big, structural changes that affect investing now – and far in the future. As key drivers of the new regime of greater macroeconomic and market volatility, they change the long-term growth and inflation outlook and are poised to create big shifts in profitability across economies and sectors. This creates major opportunities – and risks – for investors. See our web hub for our research and related content on each mega force.

- **1. Demographic divergence:** The world is split between aging advanced economies and younger emerging markets with different implications.
- 2. Digital disruption and artificial intelligence (AI): Technologies are transforming how we live and work.
- **3. Geopolitical fragmentation and economic competition:** Globalization is being rewired as the world splits into competing blocs.
- **4. Future of finance:** A fast-evolving financial architecture is changing how households and companies use cash, borrow, transact and seek returns.
- **5. Transition to a low-carbon economy:** The transition is set to spur a massive capital reallocation as energy systems are rewired.

 BIIM0625U/M-4604329-3/5

Granular views

Six- to 12-month tactical views on selected assets vs. broad global asset classes by level of conviction, June 2025

We have lengthened our tactical investment horizon back to six to 12 months. The table below reflects this and, importantly, leaves aside the opportunity for alpha, or the potential to generate above-benchmark returns – especially at a time of heightened volatility.

Onde	erweight Neutral	Overweight	Previous view
	Asset	View	Commentary
	Developed markets		
	United States	+1	We are overweight. Policy-driven volatility and supply-side constraints are pressuring growth, but we see Al supporting corporate earnings in the near term and driving productivity over the long run.
S	Europe	Neutral	We are neutral, preferring the U.S. and Japan. We see structural growth concerns and uncertainty over the impacts of rising defense spending, fiscal loosening and de-escalation in Ukraine. Yet room for more European Central Bank rate cuts can support an earnings recovery.
Equities	UK	Neutral	We are neutral. Political stability could improve investor sentiment. Yet an increase in the corporate tax burden could hurt profit margins near term.
	Japan	+1	We are overweight given the return of inflation and shareholder-friendly corporate reforms. We prefer unhedged exposure as the yen has tended to strengthen during bouts of market stress.
	Emerging markets	Neutral	We are neutral. U.S. tariffs and trade tensions are likely to drag on growth in China and emerging markets more broadly, even with potential policy support.
	China	Neutral	We are neutral. The uncertainty of trade barriers makes us more cautious, with potential policy stimulus only partly offsetting the drag. We still see structural challenges to China's growth.
	Short U.S. Treasuries	+1	We are overweight. We view short-term Treasuries as akin to cash in our tactical views – but we would still lean against the market pricing of multiple Fed rate cuts this year.
	Long U.S. Treasuries	-2	We are underweight. Persistent budget deficits and geopolitical fragmentation could drive term premium up over the near term. We prefer intermediate maturities less vulnerable to investors demanding more term premium.
	Global inflation-linked bo	onds Neutral	We are neutral. We see higher medium-term inflation, but cooling inflation and growth may matter more near term.
	Euro area govt bonds	-1	We are underweight. Growth and inflation risks are balanced. Trade uncertainty may hurt growth more than it boosts inflation, allowing the ECB to cut rates more. Greater defense and infrastructure spending will support growth in the medium term but might boost term premia.
	UK gilts	Neutral	We are neutral. Gilt yields are off their highs, but the risk of higher U.S. yields having a knock-on impact and reducing the UK's fiscal space has risen. We are monitoring the UK fiscal situation.
me	Japanese govt bonds	-1	We are underweight. Yields have surged, yet stock returns still look more attractive to us.
d Income	China govt bonds	Neutral	We are neutral. Bonds are supported by looser policy. Yet we find yields more attractive in short-term DM paper.
Fixed	U.S. agency MBS	Neutral	We are neutral. We see agency MBS as a high-quality exposure in a diversified bond allocation and prefer it to IG.
	Short-term IG credit	+1	We are overweight. Short-term bonds better compensate for interest rate risk.
	Long-term IG credit	-1	We are underweight. Spreads are tight, so we prefer taking risk in equities from a whole portfolio perspective. We prefer Europe over the U.S.
	Global high yield	Neutral	We are neutral. Spreads are tight, but the total income makes it more attractive than IG. We prefer Europe.
	Asia credit	Neutral	We are neutral. We don't find valuations compelling enough to turn more positive.
	Emerging hard currency	Neutral	We are neutral. The asset class has performed well due to its quality, attractive yields and EM central bank rate cuts. We think those rate cuts may soon be paused.
	Emerging local currency	4	We are underweight. We see emerging market currencies as especially sensitive to trade uncertainty and global risk sentiment.

BlackRock Investment Institute

The <u>BlackRock Investment Institute</u> (BII) leverages the firm's expertise and generates proprietary research to provide insights on macroeconomics, sustainable investing, geopolitics and portfolio construction to help BlackRock's portfolio managers and clients navigate financial markets. BII offers strategic and tactical market views, publications and digital tools that are underpinned by proprietary research.

General disclosure: This material is intended for information purposes only, and does not constitute investment advice, a recommendation or an offer or solicitation to purchase or sell any securities to any person in any jurisdiction in which an offer, solicitation, purchase or sale would be unlawful under the securities laws of such jurisdiction. The opinions expressed are as of June 23, 2025, and are subject to change without notice. Reliance upon information in this material is at the sole discretion of the reader. Investing involves risks. This information is not intended to be complete or exhaustive and no representations or warranties, either express or implied, are made regarding the accuracy or completeness of the information contained herein. This material may contain estimates and forward-looking statements, which may include forecasts and do not represent a guarantee of future performance.

In the U.S. and Canada, this material is intended for public distribution. In EMEA, in the UK and Non-European Economic Area (EEA) countries: this is Issued by BlackRock Investment Management (UK) Limited, authorised and regulated by the Financial Conduct Authority. Registered office: 12 Throgmorton Avenue, London, EC2N 2DL. Tel: +44 (0)207743 3000. Registered in England and Wales No. 02020394. For your protection telephone calls are usually recorded. Please refer to the Financial Conduct Authority website for a list of authorised activities conducted by BlackRock. In the European Economic Area (EEA): this is Issued by BlackRock (Netherlands) B.V. is authorised and regulated by the Netherlands Authority for the Financial Markets. Registered office Amstelplein 1, 1096 HA, Amsterdam, Tel: 020 - 549 5200, Tel: 31-20-549-5200. Trade Register No. 17068311 For your protection telephone calls are usually recorded. In Italy, for information on investor rights and how to raise complaints please go to https://www.blackrock.com/corporate/compliance/investor-right available in Italian. In Switzerland, for qualified investors in Switzerland: This document is marketing material. Until 31 December 2021, this document shall be exclusively made available to, and directed at, qualified investors as defined in the Swiss Collective Investment Schemes Act of 23 June 2006 ("CISA"), as amended. From 1 January 2022, this document shall be exclusively made available to, and directed at, qualified investors as defined in Article 10 (3) of the CISA of 23 June 2006, as amended, at the exclusion of qualified investors with an opting-out pursuant to Art. 5 (1) of the Swiss Federal Act on Financial Services ("FinSA"). For information on art. 8 / 9 Financial Services Act (FinSA) and on your client segmentation under art. 4 FinSA, please see the following website: www.blackrock.com/finsa. For investors in Israel: BlackRock Investment Management (UK) Limited is not licensed under Israel's Regulation of Investment Advice, Investment Marketing and Portfolio Management Law, 5755-1995 (the "Advice Law"), nor does it carry insurance thereunder. In South Africa, please be advised that BlackRock Investment Management (UK) Limited is an authorized financial services provider with the South African Financial Services Board, FSP No. 43288. In the DIFC this material can be distributed in and from the Dubai International Financial Centre (DIFC) by BlackRock Advisors (UK) Limited – Dubai Branch which is regulated by the Dubai Financial Services Authority (DFSA). This material is only directed at 'Professional Clients' and no other person should rely upon the information contained within it. Blackrock Advisors (UK) Limited - Dubai Branch is a DIFC Foreign Recognised Company registered with the DIFC Registera of Companies (DIFC Registered Number 546), with its office at Unit 06/07, Level 1, AI Fattan Currency House, DIFC, PO Box 506661, Dubai, UAE, and is regulated by the DFSA to engage in the regulated activities of 'Advising on Financial Products' and 'Arranging Deals in Investments' in or from the DIFC, both of which are limited to units in a collective investment fund (DFSA Reference Number F000738). In the Kingdom of Saudi Arabia, issued in the Kingdom of Saudi Arabia (KSA) by BlackRock Saudi Arabia (BSA), authorised and regulated by the Capital Market Authority (CMA), License No. 18-192-30. Registered under the laws of KSA. Registered office: 7976 Salim Ibn Abi Bakr Shaikan St, 2223 West Umm Al Hamam District Riyadh, 12329 Riyadh, Kingdom of Saudi Arabia, Tel: +966 11 838 3600. CR No, 1010479419. The information contained within is intended strictly for Sophisticated Investors as defined in the CMA Implementing Regulations. Neither the CMA or any other authority or regulator located in KSA has approved this information. In the United Arab Emirates this material is only intended for -natural Qualified Investor as defined by the Securities and Commodities Authority (SCA) Chairman Decision No. 3/R.M. of 2017 concerning Promoting and Introducing Regulations. Neither the DFSA or any other authority or regulator located in the GCC or MENA region has approved this information. In the State of Kuwait, those who meet the description of a Professional Client as defined under the Kuwait Capital Markets Law and its Executive Bylaws. In the Sultanate of Oman, to sophisticated institutions who have experience in investing in local and international securities, are financially solvent and have knowledge of the risks associated with investing in securities. In Qatar, for distribution with pre-selected institutional investors or high net worth investors. In the Kingdom of Bahrain, to Central Bank of Bahrain (CBB) Category 1 or Category 2 licensed investment firms, CBB licensed banks or those who would meet the description of an Expert Investor or Accredited Investors as defined in the CBB Rulebook. The information contained in this document, does not constitute and should not be construed as an offer of, invitation, inducement or proposal to make an offer for, recommendation to apply for or an opinion or guidance on a financial product, service and/or strategy. In Singapore, this is issued by BlackRock (Singapore) Limited (Co. registration no. 200010143N). This advertisement or publication has not been reviewed by the Monetary Authority of Singapore. In Hong Kong, this material is issued by BlackRock Asset Management North Asia Limited and has not been reviewed by the Securities and Futures Commission of Hong Kong. In South Korea, this material is for distribution to the Qualified Professional Investors (as defined in the Financial Investment Services and Capital Market Act and its sub-regulations). In Taiwan, independently operated by BlackRock Investment Management (Taiwan) Limited. Address: 28F., No. 100, Songren Rd., Xinyi Dist., Taipei City 110, Taiwan. Tel: (02)23261600. In Japan, this is issued by BlackRock Japan. Co., Ltd. (Financial Instruments Business Operator: The Kanto Regional Financial Bureau. License No 375, Association Memberships: Japan Investment Advisers Association, The Investment Trusts Association, Japan, Japan Securities Dealers Association, Type II Financial Instruments Firms Association) for Institutional Investors only. All strategies or products BLK Japan offer through the discretionary investment contracts or through investment trust funds do not quarantee the principal amount invested. The risks and costs of each strategy or product we offer cannot be indicated here because the financial instruments in which they are invested vary each strategy or product. In Australia, issued by BlackRock Investment Management (Australia) Limited ABN 13 006 165 975 AFSL 230 523 (BIMAL). The material provides general information only and does not take into account your individual objectives, financial situation, needs or circumstances. In New Zealand, issued by BlackRock Investment Management (Australia) Limited ABN 13 006 165 975, AFSL 230 523 (BIMAL) for the exclusive use of the recipient, who warrants by receipt of this material that they are a wholesale client as defined under the New Zealand Financial Advisers Act 2008. Refer to BIMAL's Financial Services Guide on its website for more information. BIMAL is not licensed by a New Zealand regulator to provide 'Financial Advice Service' (Investment manager under an FMC offer' or 'Keeping, investing, administering, or managing money, securities, or investment portfolios on behalf of other persons'. BIMAL's registration on the New Zealand register of financial service providers does not mean that BIMAL is subject to active regulation or oversight by a New Zealand regulator. In China, this material may not be distributed to individuals resident in the People's Republic of China ("PRC", for such purposes, not applicable to Hong Kong, Macau and Taiwan) or entities registered in the PRC unless such parties have received all the required PRC government approvals to participate in any investment or receive any investment advisory or investment management services. For Other APAC Countries, this material is issued for Institutional Investors only (or professional/sophisticated/qualified investors, as such term may apply in local jurisdictions). In Latin America, no securities regulator within Latin America has confirmed the accuracy of any information contained herein. The provision of investment management and investment advisory services is a regulated activity in Mexico thus is subject to strict rules. For more information on the Investment Advisory Services offered by BlackRock Mexico please refer to the Investment Services Guide available at www.blackrock.com/mx.

© 2025 BlackRock, Inc. All Rights Reserved. **BLACKROCK** is a trademark of BlackRock, Inc., or its subsidiaries in the United States and elsewhere. All other trademarks are those of their respective owners.

BlackRock

Not FDIC Insured • May Lose Value • No Bank Guarantee